Colgate-Palmolive Company

Non-GAAP Reconciliations

For the Three Months Ended June 30, 2013 and 2012

(Dollars in Millions Except Per Share Amounts) (Unaudited)

Gross Profit	2013	2012	
Gross profit, GAAP	\$ 2,534	\$ 2,461	
2012 Restructuring Program	10		
Costs related to the sale of land in Mexico	4	6	
Business realignment and other cost-saving initiatives	=	2	
Gross profit, non-GAAP	\$ 2,548	\$ 2,469	
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			Basis Point
Gross Profit Margin	2013	2012	Change
Gross profit margin, GAAP	58.3%	57.7%	60
2012 Restructuring Program	0.2%	-	
Costs related to the sale of land in Mexico	0.1%	0.1%	
Business realignment and other cost-saving initiatives	-	0.1%	
Gross profit margin, non-GAAP	58.6%	57.9%	70
Selling, General and Administrative Expenses	2013	2012	
Selling, general and administrative expenses, GAAP	\$ 1,526	\$ 1,464	
2012 Restructuring Program	(14)	-	
Business realignment and other cost-saving initiatives		(5)	
Selling, general and administrative expenses, non-GAAP	\$ 1,512	\$ 1,459	
			Basis Point
Selling, General and Administrative Expenses as a Percentage of Net Sales	2013	2012	Change
Selling, general and administrative expenses as a percentage of Net sales, GAAP	35.1%	34.3%	80
2012 Restructuring Program	(0.3%)	-	
Business realignment and other cost-saving initiatives		(0.1%)	
Selling, general and administrative expenses as a percentage of Net sales, non-GAAP	34.8%	34.2%	60
Other (Income) France Not	2012	2012	
Other (Income) Expense, Net	2013	\$ 15	
Other (income) expense, net, GAAP	\$ 102	\$ 15	
2012 Restructuring Program	(78)	-	
Charge for a French competition law matter	(18)	-	
Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives	(2)	(6)	
business realignment and other cost-saving initiatives		(6)	
Other (income) expense not non CAAP	¢ 1	φ ο	
Other (income) expense, net, non-GAAP	\$ 4	\$ 9	
Other (income) expense, net, non-GAAP	\$ 4	\$ 9	
			% Change
Operating Profit	2013	2012	% Change
Operating Profit Operating profit, GAAP			% Change (8%)
Operating Profit Operating profit, GAAP 2012 Restructuring Program	2013 \$ 906	2012	
Operating Profit Operating profit, GAAP	2013 \$ 906 102	2012	
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter	2013 \$ 906 102 18	\$ 982 -	
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives	2013 \$ 906 102 18	2012 \$ 982 - - 6	
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico	2013 \$ 906 102 18 6	\$ 982 6 13	(8%)
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives	2013 \$ 906 102 18 6	\$ 982 6 13	(8%)
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives	2013 \$ 906 102 18 6	\$ 982 6 13	(8%)
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP	\$ 906 102 18 6 - \$ 1,032	\$ 982 6 13 \$ 1,001	(8%) 3% Basis Point
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating Profit Margin	2013 \$ 906 102 18 6 - \$ 1,032	2012 \$ 982 - - 6 13 \$ 1,001	3% Basis Point Change
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4% 0.4%	2012 \$ 982 - - 6 13 \$ 1,001	3% Basis Point Change
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4%	2012 \$ 982 - - 6 13 \$ 1,001 2012 23.0% - 0.2%	3% Basis Point Change
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4% 0.4% 0.1%	2012 \$ 982 	3% Basis Point Change (220)
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4% 0.4%	2012 \$ 982 - - 6 13 \$ 1,001 2012 23.0% - 0.2%	3% Basis Point Change
Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4% 0.4% 0.1%	2012 \$ 982 	3% Basis Point Change (220)
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Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit margin, non-GAAP Net Income Attributable to Colgate-Palmolive Company Net income attributable to Colgate-Palmolive Company, GAAP	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4% 0.1% - 23.7% 2013 \$ 561	2012 \$ 982 - - - - - - - - - - - - -	3% Basis Point Change (220)
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Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit margin, non-GAAP Net Income Attributable to Colgate-Palmolive Company Net income attributable to Colgate-Palmolive Company, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4% 0.4% 0.1% - 23.7% 2013 \$ 561 79 18	2012 \$ 982 	3% Basis Point Change (220) 20
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Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit margin, non-GAAP Net Income Attributable to Colgate-Palmolive Company Net income attributable to Colgate-Palmolive Company, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Net income attributable to Colgate-Palmolive Company, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Net income attributable to Colgate-Palmolive Company, non-GAAP	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4% 0.4% 0.1% - 23.7% 2013 \$ 561 79 18 4 - \$ 662	2012 \$ 982 	3% Basis Point Change (220) 20 % Change (11%) 3%
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Operating Profit Operating profit, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit, non-GAAP Operating Profit Margin Operating profit margin, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Operating profit margin, non-GAAP Net Income Attributable to Colgate-Palmolive Company Net income attributable to Colgate-Palmolive Company, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Net income attributable to Colgate-Palmolive Company, GAAP 2012 Restructuring Program Charge for a French competition law matter Costs related to the sale of land in Mexico Business realignment and other cost-saving initiatives Net income attributable to Colgate-Palmolive Company, non-GAAP	2013 \$ 906 102 18 6 - \$ 1,032 2013 20.8% 2.4% 0.4% 0.1% - 23.7% 2013 \$ 561 79 18 4 - \$ 662	2012 \$ 982 	3% Basis Point Change (220) 20 % Change (11%) 3%
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⁽¹⁾ The impact of non-GAAP adjustments on the diluted earnings per share may not necessarily equal the difference between "GAAP" and "non-GAAP" as a result of rounding.

⁽²⁾ As a result of the two-for-one stock split, effective May 15, 2013, all historical per share data and number of shares were retroactively adjusted. Diluted earnings per share was computed independently for each quarter presented.