Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Three Months Ended March 31, 2021 vs. 2020

(Unaudited)

COMPONENTS OF SALES CHANGE

Region	Sales Change <u>As Reported</u>	Organic Sales Change	As Reported <u>Volume</u>	Organic <u>Volume</u>	Pricing Coupons Consumer & Trade Incentives	Foreign <u>Exchange</u>
Total Company ⁽¹⁾	6.0 %	5.0 %	0.5 %	0.5 %	4.5 %	1.0 %
North America ⁽¹⁾	(0.5)%	(1.5)%	(6.5)%	(7.0)%	5.5 %	0.5 %
Latin America	2.0 %	9.5 %	1.0 %	1.0 %	8.5 %	(7.5)%
Europe	6.0 %	(2.0)%	(3.5)%	(3.5)%	1.5 %	8.0 %
Asia Pacific	16.5 %	11.0 %	10.5 %	10.5 %	0.5 %	5.5 %
Africa/Eurasia	8.5 %	13.0 %	5.0 %	5.0 %	8.0 %	(4.5)%
Total CP Products ⁽¹⁾	5.5 %	4.5 %	— %	— %	4.5 %	1.0 %
Hill's	9.5 %	7.0 %	3.0 %	3.0 %	4.0 %	2.5 %
Emerging Markets ⁽²⁾	8.5 %	11.5 %	5.5 %	5.5 %	6.0 %	(3.0)%
Developed Markets ⁽¹⁾	4.0 %	— %	(3.5)%	(3.5)%	3.5 %	4.0 %

Notes:

⁽¹⁾ The impact of the previously disclosed acquisition of the hello oral care business on as reported volume was 0% for Total Company, 0.5% for North America, 0% for Total CP Products and 0% for Developed Markets.

⁽²⁾ Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.