Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Three Months Ended September 30, 2018 vs. 2017

(Unaudited)

COMPONENTS OF SALES CHANGE

<u>Region</u>	Sales Change <u>As Reported</u>	Organic <u>Sales Change</u>	As Reported <u>Volume⁽¹⁾</u>	Organic <u>Volume</u>	Ex-Divested <u>Volume</u>	Pricing Coupons Consumer & Trade <u>Incentives</u>	Foreign <u>Exchange</u>
Total Company ⁽¹⁾	(3.0)%	(0.5)%	%	(1.5)%	<u> %</u>	1.0 %	(4.0)%
Europe	(0.5)%	0.5 %	2.0 %	2.0 %	2.0 %	(1.5)%	(1.0)%
Latin America	(13.0)%	(3.5)%	(6.0)%	(6.0)%	(6.0)%	2.5 %	(9.5)%
Asia Pacific	(7.5)%	(4.0)%	(4.0)%	(4.0)%	(4.0)%	%	(3.5)%
Africa/Eurasia	(6.0)%	2.5 %	(0.5)%	(0.5)%	(0.5)%	3.0 %	(8.5)%
Total International	(7.5)%	(2.0)%	(3.0)%	(3.0)%	(3.0)%	1.0 %	(5.5)%
North America ⁽¹⁾	8.0 %	2.0 %	7.5 %	1.5 %	7.5 %	0.5 %	— %
Total CP Products	(4.0)%	(1.0)%	(0.5)%	(2.0)%	(0.5)%	1.0 %	(4.5)%
Hill's	1.5 %	3.0 %	1.0 %	1.0 %	1.0 %	2.0 %	(1.5)%
D (<i>i</i>)	(0.0)0/		(2.5)0/	(2.5)0(1.5.0/	(7.0)0/
Emerging Markets ⁽²⁾	(9.0)%	(2.0)%	(3.5)%	(3.5)%	(3.5)%	1.5 %	(7.0)%
Developed Markets	3.0 %	1.0 %	3.0 %	0.5 %	3.0 %	0.5 %	(0.5)%

Notes:

(1) The impact of the previously disclosed professional skin care acquisitions on as reported volume was 1.5% for Total Company and 6.0% for North America.

(2) Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.