Colgate-Palmolive Company

Non-GAAP Reconciliations

For the Three Months Ended September 30, 2024 and 2023

(Dollars in Millions Except Per Share Amounts) (Unaudited)

Gross Profit	2024	2023	
Gross profit, GAAP	\$ 3,074 \$	2,877	
2022 Global Productivity Initiative	9	1	
Gross profit, non-GAAP	\$ 3,083 \$	2,878	
			Basis Point
Gross Profit Margin	2024	2023	Change
Gross profit margin, GAAP	61.1 %	58.5 %	260
2022 Global Productivity Initiative	0.2 %	0.1 %	
Gross profit margin, non-GAAP	61.3 %	58.6 %	270
Selling, General and Administrative Expenses	2024	2023	
Selling, general and administrative expenses, GAAP	\$ 1,979 \$		
2022 Global Productivity Initiative	(3)	_	
Selling, general and administrative expenses, non-GAAP	\$ 1,976 \$	1,822	
Other (Income) Expense, Net	2024	2023	
Other (income) expense, net, GAAP	\$ 30 \$		
2022 Global Productivity Initiative	(3)	(1)	
Other (income) expense, net, non-GAAP	\$ 27 \$		
Operating Profit	2024	2023	% Change
Operating profit, GAAP	\$ 1,065 \$		4 %
2022 Global Productivity Initiative	15	2	
Operating profit, non-GAAP	\$ 1,080 \$	1,031	5 %
			Basis Point
Operating Profit Margin		2023	Change
Operating profit margin, GAAP	21.2 %	20.9 %	30
2022 Global Productivity Initiative	0.3 %	0.1 %	
Operating profit margin, non-GAAP	21.5 %	21.0 %	50

Colgate-Palmolive Company

Non-GAAP Reconciliations

For the Three Months Ended September 30, 2024 and 2023

(Dollars in Millions Except Per Share Amounts) (Unaudited)

2024

	E In	ncome Sefore ncome Taxes	Provision For Income Taxes ⁽¹⁾		Net Income Including Noncontrolling Interests		Less: Income Attributable to Noncontrolling Interests		Net Income Attributable To Colgate- Palmolive Company		Effective Income Tax Rate ⁽²⁾	Diluted Earnings Per Share	
As Reported GAAP	\$	986	\$	210	\$	776	\$	39	\$	737	21.3 %	\$	0.90
2022 Global Productivity Initiative		15		2		13				13	(0.1)%		0.01
Non-GAAP	\$	1,001	\$	212	\$	789	\$	39	\$	750	21.2 %	\$	0.91

2023

	Bo In	come efore come axes	Provision For Income Taxes ⁽¹⁾		Net Income Including Noncontrolling Interests		Less: Income Attributable to Noncontrolling Interests		Net Income Attributable To Colgate- Palmolive Company		Effective Income Tax Rate ⁽²⁾		Diluted Earnings Per Share	
As Reported GAAP	\$	956	\$	209	\$	747	\$	39	\$	708	21.9 %	\$	0.86	
2022 Global Productivity Initiative		2				2				2	(0.1)%			
Non-GAAP	\$	958	\$	209	\$	749	\$	39	\$	710	21.8 %	\$	0.86	

Notes: The impact of non-GAAP adjustments may not necessarily equal the difference between "GAAP" and "non-GAAP" as a result of rounding.

- (1) The income tax effect on non-GAAP items is calculated based upon the tax laws and statutory income tax rates applicable in the tax jurisdiction(s) of the underlying non-GAAP adjustment.
- (2) The impact of non-GAAP items on the Company's effective tax rate represents the difference in the effective tax rate calculated with and without the non-GAAP adjustment on Income before income taxes and Provision for income taxes.