Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Nine Months Ended September 30, 2016 and 2015

(Dollars in Millions) (Unaudited)

		2016		2015	
Operating Activities	¢	1.059	¢	1.0.00	
Net income including noncontrolling interests	\$	1,958	\$	1,969	
Adjustments to reconcile net income including noncontrolling interests to net cash provided by operations:		220		227	
Depreciation and amortization		329		337	
Restructuring and termination benefits, net of cash		(1)		68 34	
Venezuela remeasurement charge		102			
Stock-based compensation expense		102		104	
Gain on sale of land in Mexico Gain on sale of South Pacific laundry detergent business		(97)		(197)	
				(187)	
Deferred income taxes		50		(42)	
Voluntary benefit plan contribution		(53)		_	
Cash effects of changes in:		(120)		(172)	
Receivables		(126)		(172)	
Inventories		4		1	
Accounts payable and other accruals		101		(18)	
Other non-current assets and liabilities		50		14	
Net cash provided by operations		2,317		2,108	
Investing Activities					
Capital expenditures		(392)		(459)	
Purchases of marketable securities and investments		(271)		(499)	
Proceeds from sale of marketable securities and investments		158		398	
Proceeds from sale of land in Mexico		60		—	
Proceeds from sale of South Pacific laundry detergent business		—		221	
Payment for acquisitions, net of cash acquired		_		(13)	
Other				8	
Net cash used in investing activities		(445)		(344)	
Financing Activities					
Principal payments on debt		(5,446)		(6,691)	
Proceeds from issuance of debt		5,447		7,293	
Dividends paid		(1,053)		(1,033)	
Purchases of treasury shares		(913)		(1,196)	
Proceeds from exercise of stock options and excess tax benefits		418		301	
Net cash used in financing activities		(1,547)		(1,326)	
Effect of exchange rate changes on Cash and cash equivalents		3		(82)	
Net increase in Cash and cash equivalents		328		356	
Cash and cash equivalents at beginning of the period		970		1,089	
Cash and cash equivalents at end of the period	\$	1,298	\$	1,445	
Supplemental Cash Flow Information					
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)					
Net cash provided by operations	\$	2,317	\$	2,108	
Less: Capital expenditures	φ	(392)	Ψ	(459)	
Free cash flow before dividends	¢		¢		
Free cash now before dividends	\$	1,925	\$	1,649	
Income taxes paid	\$	696	\$	967	