Colgate-Palmolive Company Geographic Sales Analysis Percentage Changes For the Twelve Months Ended December 31, 2014 vs 2013 (Unaudited)

| | | | COMPONENTS OF SALES CHANGE | | | | |
|---------------------------------|-----------------------|-------------------------------|----------------------------|---------|--------|---|----------|
| | Sales Change As | 12 Months Organic Sales | As Reported | Organic | Ex- | Pricing Coupons Consumer & Trade | Foreign |
| <u>Region</u> | Reported | Change | Volume | Volume | Volume | Incentives | Exchange |
| Total Company | (1.0)% | 5.0% | 3.0% | 3.0% | 3.0% | 2.0% | (6.0)% |
| Europe | 1.0% | 1.0% | 3.0% | 3.5% | 3.5% | (2.5)% | 0.5% |
| Latin America | (5.0)% | 9.0% | 2.5% | 2.0% | 2.5% | 7.0% | (14.5)% |
| Asia Pacific | 1.0% | 4.0% | 4.0% | 4.0% | 4.0% | <u> %</u> | (3.0)% |
| Africa/Eurasia | (4.0)% | 7.0% | 6.0% | 6.0% | 6.0% | 1.0% | (11.0)% |
| Total International | (2.0)% | 6.0% | 3.5% | 3.5% | 3.5% | 2.5% | (8.0)% |
| North America | 1.5% | 2.5% | 3.5% | 3.5% | 3.5% | (1.0)% | (1.0)% |
| Total CP Products | (1.0)% | 5.0% | 3.5% | 3.5% | 3.5% | 1.5% | (6.0)% |
| Hill's | 2.0% | 4.0% | 1.0% | 1.0% | 1.0% | 3.0% | (2.0)% |
| | | | | | | | |
| Emerging Markets ⁽¹⁾ | (2.5)% | 7.5% | 3.5% | 3.5% | 3.5% | 4.0% | (10.0)% |
| Developed Markets | 1.0% | 2.0% | 2.0% | 2.5% | 2.5% | (0.5)% | (0.5)% |

Note:

(1) Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.