Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Three Months Ended December 31, 2021 vs. 2020

(Unaudited)

<u>Region</u>	Sales Change <u>As Reported</u>	Organic <u>Sales Change</u>	As Reported <u>Volume</u>	Organic <u>Volume</u>	Pricing Coupons Consumer & Trade <u>Incentives</u>	Foreign <u>Exchange</u>
Total Company	2.0%	3.0%	%	%	3.0%	(1.0)%
North America	(1.0)%	(1.5)%	(1.0)%	(1.0)%	(0.5)%	0.5%
Latin America	3.5%	6.0%	(1.0)%	(1.0)%	7.0%	(2.5)%
Europe	(6.0)%	(3.5)%	(3.0)%	(3.0)%	(0.5)%	(2.5)%
Asia Pacific	0.5%	1.5%	0.5%	0.5%	1.0%	(1.0)%
Africa/Eurasia	2.0%	3.0%	(5.5)%	(5.5)%	8.5%	(1.0)%
Total CP Products	(0.5)%	1.0%	(1.5)%	(1.5)%	2.5%	(1.5)%
Hill's	12.0%	13.0%	7.0%	7.0%	6.0%	(1.0)%
Emerging Markets ⁽¹⁾	2.5%	4.0%	(1.0)%	(1.0)%	5.0%	(1.5)%
Developed Markets	1.5%	2.5%	1.0%	1.0%	1.5%	(1.0)%

Note:

(1) Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.

COMPONENTS OF SALES CHANGE