Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Three Months Ended March 31, 2019 and 2018

(Dollars in Millions) (Unaudited)

	2019		2018	
Operating Activities				
Net income including noncontrolling interests	\$	600	\$	678
Adjustments to reconcile net income including noncontrolling interests to net cash provided by operations:				
Depreciation and amortization		128		129
Restructuring and termination benefits, net of cash		5		(25)
Stock-based compensation expense		17		28
Deferred income taxes		53		13
Voluntary benefit plan contributions		(102)		—
Cash effects of changes in:				
Receivables		(145)		(211)
Inventories		(32)		(33)
Accounts payable and other accruals		44		33
Other non-current assets and liabilities		37		4
Net cash provided by operations		605		616
Investing Activities				
Capital expenditures		(71)		(118)
Purchases of marketable securities and investments		(27)		(38)
Payment for acquisitions, net of cash acquired		—		(727)
Other				2
Net cash used in investing activities		(98)		(881)
Financing Activities				
Principal payments on debt		(1,774)		(2,079)
Proceeds from issuance of debt		2,076		2,226
Dividends paid		(366)		(352)
Purchases of treasury shares		(399)		(351)
Proceeds from exercise of stock options		71		119
Net cash used in financing activities		(392)		(437)
Effect of exchange rate changes on Cash and cash equivalents		2		18
Net increase (decrease) in Cash and cash equivalents		117		(684)
Cash and cash equivalents at beginning of the period		726		1,535
Cash and cash equivalents at end of the period	\$	843	\$	851
Supplemental Cash Flow Information				
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)				
Net cash provided by operations	\$	605	\$	616
Less: Capital expenditures		(71)		(118)
Free cash flow before dividends	\$	534	\$	498
Income taxes paid	\$	149	\$	163