

Table 4

Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Twelve Months Ended December 31, 2021 and 2020

(Dollars in Millions) (Unaudited)

	2021	2020
Operating Activities		
Net income including noncontrolling interests	\$ 2,338	\$ 2,860
Adjustments to reconcile Net income including noncontrolling interests to Net cash provided by operations:		
Depreciation and amortization	556	539
Restructuring and termination benefits, net of cash	(21)	(71)
Stock-based compensation expense	135	107
Goodwill and indefinite-lived intangible impairment charges	571	—
Loss on early extinguishment of debt	75	23
Deferred income taxes	(132)	(120)
Cash effects of changes in:		
Receivables	(84)	138
Inventories	(72)	(251)
Accounts payable and other accruals	14	520
Other non-current assets and liabilities	(55)	(26)
Net cash provided by operations	<u>3,325</u>	<u>3,719</u>
Investing Activities		
Capital expenditures	(567)	(410)
Purchases of marketable securities and investments	(141)	(143)
Proceeds from sale of marketable securities and investments	141	124
Payment for acquisitions, net of cash acquired	—	(353)
Other	(25)	3
Net cash used in investing activities	<u>(592)</u>	<u>(779)</u>
Financing Activities		
Short-term borrowing (repayment) less than 90 days, net	(171)	488
Principal payments on debt	(703)	(1,085)
Proceeds from issuance of debt	699	—
Dividends paid	(1,679)	(1,654)
Purchases of treasury shares	(1,320)	(1,476)
Proceeds from exercise of stock options	424	874
Purchases of non-controlling interests in subsidiaries	—	(99)
Other financing activities	(24)	33
Net cash used in financing activities	<u>(2,774)</u>	<u>(2,919)</u>
Effect of exchange rate changes on Cash and cash equivalents	(15)	(16)
Net increase (decrease) in Cash and cash equivalents	(56)	5
Cash and cash equivalents at beginning of the period	888	883
Cash and cash equivalents at end of the period	<u>\$ 832</u>	<u>\$ 888</u>
Supplemental Cash Flow Information		
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)		
Net cash provided by operations	3,325	3,719
Less: Capital expenditures	(567)	(410)
Free cash flow before dividends	<u>\$ 2,758</u>	<u>\$ 3,309</u>
Income taxes paid	\$ 890	\$ 845