

Table 4

Colgate-Palmolive Company
Condensed Consolidated Statements of Cash Flows
For the Twelve Months Ended December 31, 2019 and 2018
(Dollars in Millions) (Unaudited)

	2019	2018
Operating Activities		
Net income including noncontrolling interests	\$ 2,527	\$ 2,558
Adjustments to reconcile net income including noncontrolling interests to net cash provided by operations:		
Depreciation and amortization	519	511
Restructuring and termination benefits, net of cash	18	(7)
Stock-based compensation expense	100	109
Charge for U.S. tax reform	—	80
Deferred income taxes	17	27
Voluntary benefit plan contributions	(113)	(67)
Cash effects of changes in:		
Receivables	19	(79)
Inventories	(77)	(58)
Accounts payable and other accruals	36	18
Other non-current assets and liabilities	87	(36)
Net cash provided by operations	3,133	3,056
Investing Activities		
Capital expenditures	(335)	(436)
Sale of property and non-core products	1	1
Purchases of marketable securities and investments	(184)	(169)
Proceeds from sale of marketable securities and investments	131	156
Payment for acquisitions, net of cash acquired	(1,711)	(728)
Other	(1)	6
Net cash used in investing activities	(2,099)	(1,170)
Financing Activities		
Principal payments on debt	(6,611)	(7,355)
Proceeds from issuance of debt	8,059	7,176
Dividends paid	(1,614)	(1,591)
Purchases of treasury shares	(1,202)	(1,238)
Proceeds from exercise of stock options	498	329
Net cash used in financing activities	(870)	(2,679)
Effect of exchange rate changes on Cash and cash equivalents	(7)	(16)
Net increase (decrease) in Cash and cash equivalents	157	(809)
Cash and cash equivalents at beginning of the period	726	1,535
Cash and cash equivalents at end of the period	\$ 883	\$ 726
Supplemental Cash Flow Information		
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)		
Net cash provided by operations	\$ 3,133	\$ 3,056
Less: Capital expenditures	(335)	(436)
Free cash flow before dividends	\$ 2,798	\$ 2,620
Income taxes paid	\$ 803	\$ 847