Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Six Months Ended June 30, 2022 and 2021

(Dollars in Millions) (Unaudited)

		2022		2021	
Operating Activities					
Net income including noncontrolling interests	\$	1,242	\$	1,469	
Adjustments to reconcile Net income including noncontrolling interests to Net cash provided by operations:					
Depreciation and amortization		276		274	
Restructuring and termination benefits, net of cash		73		(15)	
Stock-based compensation expense		45		58	
Deferred income taxes		(16)		(65)	
Cash effects of changes in:					
Receivables		(191)		(188)	
Inventories		(332)		(39)	
Accounts payable and other accruals		(167)		(254)	
Other non-current assets and liabilities		(16)		(15)	
Net cash provided by (used in) operations		914		1,225	
Investing Activities					
Capital expenditures		(300)		(237)	
Purchases of marketable securities and investments		(126)		(80)	
Proceeds from sale of marketable securities and investments		35		46	
Payment for acquisition, net of cash acquired		(90)		_	
Other investing activities		(1)		(18)	
Net cash provided by (used in) investing activities		(482)		(289)	
Financing Activities					
Short-term borrowing (repayment) less than 90 days, net		988		451	
Proceeds from issuance of debt		14		25	
Dividends paid		(814)		(796)	
Purchases of treasury shares		(791)		(713)	
Proceeds from exercise of stock options		236		151	
Other		(18)		(2)	
Net cash provided by (used in) financing activities		(385)		(884)	
Effect of exchange rate changes on Cash and cash equivalents	_	(21)		(3)	
Net increase (decrease) in Cash and cash equivalents		26		49	
Cash and cash equivalents at beginning of the period		832		888	
Cash and cash equivalents at end of the period	\$	858	\$	937	
Supplemental Cash Flow Information					
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)					
Net cash provided by operations	\$	914	\$	1,225	
Less: Capital expenditures		(300)		(237)	
Free cash flow before dividends	\$	614	\$	988	
	Ċ.	422	e.	5.40	
Income taxes paid	\$	477	\$	542	