## **Colgate-Palmolive Company**

## **Condensed Consolidated Statements of Cash Flows**

## For the Three Months Ended March 31, 2020 and 2019

## (Dollars in Millions) (Unaudited)

		2020		2019	
Operating Activities					
Net income including noncontrolling interests	\$	748	\$	600	
Adjustments to reconcile Net income including noncontrolling interests to Net cash provided by operations:					
Depreciation and amortization		133		128	
Restructuring and termination benefits, net of cash		(30)		5	
Stock-based compensation expense		16		17	
Deferred income taxes		(99)		53	
Voluntary benefit plan contributions		_		(102)	
Cash effects of changes in:					
Receivables		(211)		(145)	
Inventories		29		(32)	
Accounts payable and other accruals		220		44	
Other non-current assets and liabilities		(38)		37	
Net cash provided by operations		768		605	
Investing Activities					
Capital expenditures		(82)		(71)	
Purchases of marketable securities and investments		(42)		(27)	
Proceeds from sale of marketable securities and investments		16		_	
Payment for acquisitions, net of cash acquired		(351)			
Net cash used in investing activities		(459)		(98)	
Financing Activities					
Principal payments on debt		(1,200)		(1,774)	
Proceeds from issuance of debt		1,188		2,076	
Dividends paid		(373)		(366)	
Purchases of treasury shares		(220)		(399)	
Proceeds from exercise of stock options		297		71	
Net cash provided by (used in) financing activities		(308)		(392)	
Effect of exchange rate changes on Cash and cash equivalents		(30)		2	
Net increase (decrease) in Cash and cash equivalents		(29)		117	
Cash and cash equivalents at beginning of the period		883		726	
Cash and cash equivalents at end of the period	\$	854	\$	843	
Supplemental Cash Flow Information					
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)					
Net cash provided by operations	\$	768	\$	605	
Less: Capital expenditures		(82)		(71)	
Free cash flow before dividends	\$	686	\$	534	
Income taxes paid	\$	128	\$	149	