Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Three Months Ended December 31, 2017 and 2016

(Unaudited)

COMPONENTS OF SALES CHANGE

<u>Region</u>	Sales Change <u>As Reported</u>	Organic Sales Change	As Reported <u>Volume</u>	Organic <u>Volume</u>	Ex-Divested <u>Volume</u>	Pricing Coupons Consumer & Trade <u>Incentives</u>	Foreign <u>Exchange</u>
Total Company	4.5%	2.0%	3.0%	3.0%	3.0%	(1.0)%	2.5%
Europe	13.0%	4.0%	6.0%	6.0%	6.0%	(2.0)%	9.0%
Latin America	4.0%	2.5%	4.0%	4.0%	4.0%	(1.5)%	1.5%
Asia Pacific	6.0%	2.5%	1.0%	1.0%	1.0%	1.5%	3.5%
Africa/Eurasia	2.0%	(0.5)%	(0.5)%	(0.5)%	(0.5)%	<u> %</u>	2.5%
Total International	6.5%	2.5%	3.0%	3.0%	3.0%	(0.5)%	4.0%
North America	1.0%	1.0%	4.5%	4.5%	4.5%	(3.5)%	<u> </u>
Total CP Products	5.0%	2.0%	3.5%	3.5%	3.5%	(1.5)%	3.0%
Hill's	2.5%	0.5%	—%	%	%	0.5%	2.0%
Emerging Markets (1)	5.0%	2.5%	2.5%	2.5%	2.5%	%	2.5%
Developed Markets	4.5%	1.5%	3.5%	3.5%	3.5%	(2.0)%	3.0%

Notes

⁽¹⁾ Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.