Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Six Months Ended June 30, 2024 and 2023

(Dollars in Millions) (Unaudited)

		2024		2023	
Operating Activities	•			0.40	
Net income including noncontrolling interests	\$	1,495	\$	948	
Adjustments to reconcile Net income including noncontrolling interests to Net cash provided by operations:		207		272	
Depreciation and amortization		307		273	
ERISA litigation matter		40		267	
Restructuring and termination benefits, net of cash		48		(8)	
Stock-based compensation expense		43		37	
Deferred income taxes		(92)		(156)	
Cash effects of changes in:		(200)		(110)	
Receivables		(309)		(112)	
Inventories		(17)		54	
Accounts payable and other accruals		194		153	
Other non-current assets and liabilities		2		1 457	
Net cash provided by (used in) operations		1,671		1,457	
Investing Activities					
Capital expenditures		(243)		(347)	
Purchases of marketable securities and investments		(243)		(225)	
Proceeds from sale of marketable securities and investments		178		146	
Other investing activities		4		(12)	
Net cash provided by (used in) investing activities		(304)		(438)	
Financing Activities					
Short-term borrowing (repayment) less than 90 days, net		736		(415)	
Principal payments on debt		(500)		(903)	
Proceeds from issuance of debt		2		1,497	
Dividends paid		(867)		(847)	
Purchases of treasury shares		(989)		(551)	
Proceeds from exercise of stock options		455		259	
Other financing activities		(43)		5	
Net cash provided by (used in) financing activities		(1,206)		(955)	
Effect of exchange rate changes on Cash and cash equivalents		(17)		(20)	
Net increase (decrease) in Cash and cash equivalents		144		44	
Cash and cash equivalents at beginning of the period		966		775	
Cash and cash equivalents at end of the period	\$	1,110	\$	819	
Supplemental Cash Flow Information					
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)					
Net cash provided by operations	\$	1,671	\$	1,457	
Less: Capital expenditures	₹′	(243)	~	(347)	
Free cash flow before dividends	\$	1,428	\$	1,110	
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Income taxes paid	\$	505	\$	450	
Interest paid	\$	161	\$	129	
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