Colgate-Palmolive Company

Condensed Consolidated Statements of Cash Flows

For the Nine Months Ended September 30, 2022 and 2021

(Dollars in Millions) (Unaudited)

		2022		2021	
Operating Activities					
Net income including noncontrolling interests	\$	1,924	\$	2,150	
Adjustments to reconcile Net income including noncontrolling interests to Net cash provided by operations:					
Depreciation and amortization		410		414	
Restructuring and termination benefits, net of cash		51		(19)	
Stock-based compensation expense		105		107	
Gain on sale of land		(47)		_	
Forward starting swap settlement		82		_	
Loss on early extinguishment of debt		_		75	
Deferred income taxes		(13)		(146)	
Cash effects of changes in:					
Receivables		(171)		(198)	
Inventories		(422)		(37)	
Accounts payable and other accruals		9		(107)	
Other non-current assets and liabilities		(45)		(20)	
Net cash provided by (used in) operations		1,883		2,219	
Investing Activities					
Capital expenditures		(475)		(374)	
Purchases of marketable securities and investments		(239)		(118)	
Proceeds from sale of marketable securities and investments		55		55	
Payment for acquisition, net of cash acquired		(817)		_	
Proceeds from sale of land		47		_	
Other investing activities		1		(25)	
Net cash provided by (used in) investing activities		(1,428)		(462)	
Financing Activities					
Short-term borrowing (repayment) less than 90 days, net		(56)		205	
Principal payments on debt		(2)		(118)	
Proceeds from issuance of debt		1,513		119	
Dividends paid		(1,206)		(1,183)	
Purchases of treasury shares		(895)		(964)	
Proceeds from exercise of stock options		398		282	
Other		(38)		(9)	
Net cash provided by (used in) financing activities		(286)		(1,668)	
Effect of exchange rate changes on Cash and cash equivalents		(63)		(19)	
Net increase (decrease) in Cash and cash equivalents		106		70	
Cash and cash equivalents at beginning of the period		832		888	
Cash and cash equivalents at end of the period	\$	938	\$	958	
Supplemental Cash Flow Information					
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)					
Net cash provided by operations	\$	1,883	\$	2,219	
Less: Capital expenditures		(475)		(374)	
Free cash flow before dividends	\$	1,408	\$	1,845	
Income taxes paid	\$	690	\$	742	