

Table 4

**Colgate-Palmolive Company**  
**Condensed Consolidated Statements of Cash Flows**  
**For the Twelve Months Ended December 31, 2016 and 2015**  
**(Dollars in Millions) (Unaudited)**

	2016	2015
<b>Operating Activities</b>		
Net income including noncontrolling interests	\$ 2,586	\$ 1,548
Adjustments to reconcile net income including noncontrolling interests to net cash provided by operations:		
Depreciation and amortization	443	449
Restructuring and termination benefits, net of cash	(9)	69
Venezuela remeasurement charges	—	34
Stock-based compensation expense	123	125
Gain on sale of land in Mexico	(97)	—
Gain on sale of South Pacific laundry detergent business	—	(187)
Charge for Venezuela accounting change	—	1,084
Deferred income taxes	56	(51)
Voluntary benefits plan contributions	(53)	—
Cash effects of changes in:		
Receivables	(17)	(75)
Inventories	(4)	(13)
Accounts payable and other accruals	100	(67)
Other non-current assets and liabilities	13	33
Net cash provided by operations	3,141	2,949
<b>Investing Activities</b>		
Capital expenditures	(593)	(691)
Sale of property and non-core products	—	9
Purchases of marketable securities and investments	(336)	(742)
Proceeds from sale of marketable securities and investments	378	599
Proceeds from sale of land in Mexico	60	—
Proceeds from sale of South Pacific laundry detergent business	—	221
Payment for acquisitions, net of cash acquired	(5)	(13)
Reduction in cash due to Venezuela accounting change	—	(75)
Other	(3)	7
Net cash used in investing activities	(499)	(685)
<b>Financing Activities</b>		
Principal payments on debt	(7,274)	(9,181)
Proceeds from issuance of debt	7,438	9,602
Dividends paid	(1,508)	(1,493)
Purchases of treasury shares	(1,335)	(1,551)
Proceeds from exercise of stock options and excess tax benefits	446	347
Net cash used in financing activities	(2,233)	(2,276)
Effect of exchange rate changes on Cash and cash equivalents	(64)	(107)
Net increase (decrease) in Cash and cash equivalents	345	(119)
Cash and cash equivalents at beginning of the period	970	1,089
Cash and cash equivalents at end of the period	\$ 1,315	\$ 970
<b>Supplemental Cash Flow Information</b>		
Free cash flow before dividends (Net cash provided by operations less Capital expenditures)		
Net cash provided by operations	\$ 3,141	\$ 2,949
Less: Capital expenditures	(593)	(691)
Free cash flow before dividends	\$ 2,548	\$ 2,258
Income taxes paid	\$ 932	\$ 1,259