

Colgate-Palmolive Company
Segment Information (Recast)
(Dollars in Millions) (Unaudited)

	Years Ended December 31,		
	2023	2022	2021
Net Sales			
Oral, Personal and Home Care			
North America ⁽¹⁾	\$ 4,091	\$ 4,002	\$ 3,947
Latin America	4,640	3,982	3,663
Europe	2,571	2,362	2,588
Asia Pacific	2,782	2,826	2,867
Africa/Eurasia	1,083	1,082	1,045
Total Oral, Personal and Home Care	15,167	14,254	14,110
Pet Nutrition ⁽²⁾	4,290	3,713	3,311
Total Net Sales	\$ 19,457	\$ 17,967	\$ 17,421

(1) Net sales in the U.S. for Oral, Personal and Home Care were \$3,625, \$3,511 and \$3,391 in 2023, 2022 and 2021, respectively.

(2) Net sales in the U.S. for Pet Nutrition were \$2,918, \$2,432 and \$2,018 in 2023, 2022 and 2021, respectively.

	Years Ended December 31,		
	2023	2022	2021
Operating Profit			
Oral, Personal and Home Care			
North America	\$ 871	\$ 741	\$ 739
Latin America	1,417	1,108	1,012
Europe	573	534	697
Asia Pacific	767	737	844
Africa/Eurasia	254	228	203
Total Oral, Personal and Home Care	3,882	3,348	3,495
Pet Nutrition	806	850	901
Corporate	(704)	(1,305)	(1,064)
Total Operating Profit	\$ 3,984	\$ 2,893	\$ 3,332

Colgate-Palmolive Company

Segment Information (Recast)

(Dollars in Millions) (Unaudited)

	Years Ended December 31,		
	2023	2022	2021
Capital expenditures			
Oral, Personal and Home Care			
North America	\$ 46	\$ 66	\$ 88
Latin America	146	121	118
Europe	44	31	43
Asia Pacific	65	60	50
Africa/Eurasia	10	30	33
Total Oral, Personal and Home Care	311	308	332
Pet Nutrition	301	297	147
Corporate	93	91	88
Total Capital expenditures	\$ 705	\$ 696	\$ 567

	Years Ended December 31,		
	2023	2022	2021
Depreciation and amortization			
Oral, Personal and Home Care			
North America	\$ 116	\$ 128	\$ 127
Latin America	98	93	88
Europe	65	68	75
Asia Pacific	84	89	96
Africa/Eurasia	9	9	9
Total Oral, Personal and Home Care	372	387	395
Pet Nutrition	101	65	62
Corporate	94	93	99
Total Depreciation and amortization	\$ 567	\$ 545	\$ 556

Colgate-Palmolive Company

Segment Information (Recast)

(Dollars in Millions) (Unaudited)

	Years Ended December 31,		
	2023	2022	2021
Identifiable assets			
Oral, Personal and Home Care			
North America	\$ 4,616	\$ 4,727	\$ 5,612
Latin America	2,987	2,603	2,369
Europe	2,850	2,742	2,878
Asia Pacific	2,071	2,085	2,161
Africa/Eurasia	698	694	599
Total Oral, Personal and Home Care	13,222	12,851	13,619
Pet Nutrition	3,084	2,804	1,342
Corporate ⁽¹⁾	87	76	79
Total Identifiable assets	\$ 16,393	\$ 15,731	\$ 15,040

(1) In 2023, Corporate identifiable assets primarily consisted of investments in equity securities (98%). In 2022, Corporate identifiable assets primarily consisted of investments in equity securities (95%). In 2021, Corporate identifiable assets primarily consisted of investments in equity securities (87%) and derivative instruments (10%).

Colgate-Palmolive Company
Segment Information (Recast)
(Dollars in Millions) (Unaudited)

	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Net Sales				
Oral, Personal and Home Care				
North America	\$ 1,037	\$ 1,019	\$ 2,073	\$ 2,019
Latin America	1,267	1,178	2,520	2,253
Europe	685	637	1,358	1,245
Asia Pacific	682	664	1,408	1,402
Africa/Eurasia	273	268	549	556
Total Oral, Personal and Home Care	3,944	3,766	7,908	7,475
Pet Nutrition	1,114	1,056	2,216	2,117
Total Net Sales	\$ 5,058	\$ 4,822	\$ 10,124	\$ 9,592

	Three Months Ended June 30,		Six Months Ended June 30,	
	2024	2023	2024	2023
Operating Profit				
Oral, Personal and Home Care				
North America	\$ 213	\$ 222	\$ 427	\$ 413
Latin America	417	363	822	678
Europe	169	139	321	257
Asia Pacific	195	169	402	371
Africa/Eurasia	64	62	130	130
Total Oral, Personal and Home Care	1,058	955	2,102	1,849
Pet Nutrition	235	191	433	374
Corporate	(201)	(172)	(397)	(340)
Total Operating Profit	\$ 1,092	\$ 974	\$ 2,139	\$ 1,883

Note: Table may not sum due to rounding.

Colgate-Palmolive Company
Segment Information (Recast)
(Dollars in Millions) (Unaudited)

	Three Months Ended March 31,	
	2024	2023
Net Sales		
Oral, Personal and Home Care		
North America	\$ 1,035	\$ 999
Latin America	1,253	1,075
Europe	673	609
Asia Pacific	727	738
Africa/Eurasia	276	288
	3,963	3,709
Pet Nutrition	1,102	1,061
	\$ 5,065	\$ 4,770
Total Net Sales	\$ 5,065	\$ 4,770

Note: Table may not sum due to rounding.

	Three Months Ended March 31,	
	2024	2023
Operating Profit		
Oral, Personal and Home Care		
North America	\$ 214	\$ 191
Latin America	405	315
Europe	153	118
Asia Pacific	207	202
Africa/Eurasia	66	68
	1,044	894
Pet Nutrition	199	183
Corporate	(196)	(168)
	\$ 1,047	\$ 909
Total Operating Profit	\$ 1,047	\$ 909

Note: Table may not sum due to rounding.

Colgate-Palmolive Company
Segment Information (Recast)
(Dollars in Millions) (Unaudited)

	Three Months Ended December 31, 2023	
Net Sales		
Oral, Personal and Home Care		
North America	\$	1,047
Latin America		1,192
Europe		637
Asia Pacific		698
Africa/Eurasia		262
		3,836
Total Oral, Personal and Home Care		3,836
Pet Nutrition		1,114
		1,114
Total Net Sales	\$	4,950

	Three Months Ended December 31, 2023	
Operating Profit		
Oral, Personal and Home Care		
North America	\$	231
Latin America		366
Europe		151
Asia Pacific		203
Africa/Eurasia		59
		1,010
Total Oral, Personal and Home Care		1,010
Pet Nutrition		231
Corporate		(169)
		(169)
Total Operating Profit	\$	1,072

Geographic Sales Analysis Percentage Changes - For the Twelve Months Ended December 31, 2023 vs. 2022

Recast	Total Company	North America	Latin America	Europe	Asia Pacific	Africa/Eurasia	CP Products	Hill's	Emerging Markets ⁽¹⁾	Developed Markets
Reported Sales Change	8.3%	2.2%	16.5%	8.9%	-1.6%	0.1%	6.4%	15.5%	8.2%	8.4%
Organic Sales Change	8.4%	2.4%	15.4%	6.3%	2.3%	17.3%	7.8%	10.6%	11.0%	6.3%
As Reported Volume	-0.3%	-4.8%	2.6%	-3.9%	-3.6%	4.2%	-1.7%	4.9%	0.1%	-0.6%
Organic Volume	-1.4%	-4.8%	2.6%	-3.9%	-3.6%	4.2%	-1.7%	-0.5%	0.1%	-2.7%
Pricing	9.8%	7.2%	12.9%	10.2%	5.8%	13.1%	9.5%	11.1%	10.9%	8.9%
Foreign Exchange	-1.2%	-0.2%	1.1%	2.6%	-3.8%	-17.2%	-1.4%	-0.5%	-2.8%	0.1%
Acquisitions ⁽²⁾	1.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	5.4%	0.0%	2.0%

Geographic Sales Analysis Percentage Changes - For the Three Months Ended March 31, 2024 vs. 2023

Recast	Total Company	North America	Latin America	Europe	Asia Pacific	Africa/Eurasia	CP Products	Hill's	Emerging Markets ⁽¹⁾	Developed Markets
Reported Sales Change	6.2%	3.6%	16.5%	10.6%	-1.5%	-4.5%	6.8%	3.9%	7.5%	5.1%
Organic Sales Change	9.8%	3.5%	25.9%	8.2%	1.5%	16.2%	11.4%	4.2%	15.7%	4.9%
As Reported Volume	1.3%	2.3%	6.2%	4.0%	-2.9%	3.9%	2.8%	-3.9%	2.2%	0.6%
Organic Volume	1.3%	2.3%	6.2%	4.0%	-2.9%	3.9%	2.8%	-3.9%	2.2%	0.6%
Pricing	8.5%	1.3%	19.7%	4.2%	4.4%	12.2%	8.6%	8.2%	13.5%	4.3%
Foreign Exchange	-3.6%	0.0%	-9.4%	2.4%	-3.0%	-20.7%	-4.5%	-0.3%	-8.1%	0.2%

Geographic Sales Analysis Percentage Changes - For the Three Months Ended June 30, 2024 vs. 2023

Recast	Total Company	North America	Latin America	Europe	Asia Pacific	Africa/Eurasia	CP Products	Hill's	Emerging Markets ⁽¹⁾	Developed Markets
Reported Sales Change	4.9%	1.8%	7.6%	7.5%	2.6%	2.2%	4.7%	5.5%	5.9%	4.0%
Organic Sales Change	9.0%	1.9%	18.8%	7.7%	5.1%	16.4%	9.8%	6.1%	14.6%	4.5%
As Reported Volume	4.7%	5.0%	5.5%	6.6%	3.4%	8.4%	5.4%	2.5%	5.6%	4.0%
Organic Volume	4.7%	5.0%	5.5%	6.6%	3.4%	8.4%	5.4%	2.5%	5.6%	4.0%
Pricing	4.2%	-3.0%	13.3%	1.1%	1.7%	8.0%	4.4%	3.7%	9.0%	0.4%
Foreign Exchange	-4.1%	-0.1%	-11.2%	-0.2%	-2.5%	-14.3%	-5.0%	-0.7%	-8.6%	-0.4%

Geographic Sales Analysis Percentage Changes - For the Six Months Ended June 30, 2024 vs. 2023

Recast	Total Company	North America	Latin America	Europe	Asia Pacific	Africa/Eurasia	CP Products	Hill's	Emerging Markets ⁽¹⁾	Developed Markets
Reported Sales Change	5.5%	2.7%	11.8%	9.0%	0.4%	-1.3%	5.8%	4.7%	6.7%	4.6%
Organic Sales Change	9.4%	2.7%	22.2%	8.0%	3.2%	16.3%	10.6%	5.2%	15.1%	4.7%
As Reported Volume	3.0%	3.6%	5.8%	5.4%	0.1%	6.1%	4.1%	-0.7%	3.9%	2.3%
Organic Volume	3.0%	3.6%	5.8%	5.4%	0.1%	6.1%	4.1%	-0.7%	3.9%	2.3%
Pricing	6.3%	-0.9%	16.4%	2.6%	3.1%	10.2%	6.5%	5.9%	11.3%	2.3%
Foreign Exchange	-3.8%	0.0%	-10.4%	1.1%	-2.7%	-17.6%	-4.8%	-0.5%	-8.4%	-0.1%

Tables may not sum due to rounding.

(1) Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.

(2) The impact of the previously disclosed acquisitions of pet food businesses on as reported volume.