

Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Three Months Ended June 30, 2021 vs. 2020

(Unaudited)

COMPONENTS OF SALES CHANGE

Region	Sales Change As Reported	Organic Sales Change	As Reported Volume	Organic Volume	Pricing Coupons Consumer & Trade Incentives	Foreign Exchange
Total Company	9.5 %	5.0 %	2.5 %	2.5 %	2.5 %	4.5 %
North America	(4.0)%	(4.5)%	(8.5)%	(8.5)%	4.0 %	0.5 %
Latin America	12.5 %	8.5 %	2.5 %	2.5 %	6.0 %	4.0 %
Europe	15.0 %	5.0 %	7.0 %	7.0 %	(2.0)%	10.0 %
Asia Pacific	7.5 %	1.0 %	3.5 %	3.5 %	(2.5)%	6.5 %
Africa/Eurasia	15.5 %	13.0 %	9.5 %	9.5 %	3.5 %	2.5 %
Total CP Products	7.5 %	3.0 %	1.0 %	1.0 %	2.0 %	4.5 %
Hill's	18.0 %	15.0 %	10.5 %	10.5 %	4.5 %	3.0 %
Emerging Markets⁽¹⁾	11.5 %	7.0 %	4.0 %	4.0 %	3.0 %	4.5 %
Developed Markets	7.5 %	3.0 %	1.0 %	1.0 %	2.0 %	4.5 %

Note:

(1) Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.