Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Three Months Ended December 31, 2020 vs. 2019

(Unaudited)

			COMPONENTS OF SALES CHANGE			
Region	Sales Change <u>As Reported</u>	Organic <u>Sales Change</u>	As Reported <u>Volume⁽¹⁾</u>	Organic <u>Volume</u>	Pricing Coupons Consumer & Trade <u>Incentives</u>	Foreign <u>Exchange</u>
Total Company ⁽¹⁾	7.5%	8.5%	6.0%	5.0%	3.5%	(2.0)%
Europe ⁽¹⁾	14.0%	4.5%	8.5%	5.5%	(1.0)%	6.5%
Latin America	(2.5)%	10.5%	1.0%	1.0%	9.5%	(13.0)%
Asia Pacific	7.0%	5.0%	4.0%	4.0%	1.0%	2.0%
Africa/Eurasia	(1.5)%	8.0%	4.5%	4.5%	3.5%	(9.5)%
Total International	4.5%	7.0%	4.0%	3.0%	4.0%	(3.5)%
North America ⁽¹⁾	10.0%	8.5%	6.5%	5.0%	3.5%	%
Total CP Products ⁽¹⁾	6.0%	7.5%	5.0%	4.0%	3.5%	(2.5)%
Hill's	16.0%	14.5%	11.0%	11.0%	3.5%	1.5%
Emerging Markets ⁽²⁾	1.5%	8.5%	2.5%	2.5%	6.0%	(7.0)%
Developed Markets ⁽²⁾	13.5%	9.0%	8.5%	7.0%	2.0%	3.0%

Notes:

(1) The impact of the previously disclosed acquisitions of the Filorga skin health business and the hello oral care business on as reported volume was 1.0% for Total Company and 1.5%, 3.0% and 1.0% for North America, Europe and Total CP Products, respectively.

(2) Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe. The impact of the previously disclosed acquisitions of the Filorga skin health business and the hello oral care business on as reported volume was 1.5% for Developed Markets.

COMPONENTS OF SALES CHANGE