Colgate-Palmolive Company

Geographic Sales Analysis Percentage Changes

For the Three Months Ended June 30, 2018 vs 2017

(Unaudited)

COMPONENTS OF SALES CHANGE

<u>Region</u>	Sales Change <u>As Reported</u>	Organic <u>Sales Change</u>	As Reported <u>Volume</u> ⁽¹⁾	Organic <u>Volume</u>	Ex-Divested <u>Volume</u>	Pricing Coupons Consumer & Trade <u>Incentives</u>	Foreign <u>Exchange</u>
Total Company ⁽¹⁾	1.5 %	0.5 %	1.5 %	0.5 %	1.5 %	%	%
Europe	6.0 %	(1.0)%	2.5 %	2.5 %	2.5 %	(3.5)%	7.0 %
Latin America	(7.0)%	(1.5)%	(1.0)%	(1.0)%	(1.0)%	(0.5)%	(5.5)%
Asia Pacific	1.5 %	<u> %</u>	(1.0)%	(1.0)%	(1.0)%	1.0 %	1.5 %
Africa/Eurasia	1.0 %	3.0 %	2.0 %	2.0 %	2.0 %	1.0 %	(2.0)%
Total International	(1.0)%	(0.5)%	%	— %	%	(0.5)%	(0.5)%
North America ⁽¹⁾	8.0 %	2.0 %	7.0 %	1.5 %	7.0 %	0.5 %	0.5 %
Total CP Products	1.0 %	<u> %</u>	1.5 %	0.5 %	1.5 %	(0.5)%	— %
Hill's	3.5 %	2.0 %	1.0 %	1.0 %	1.0 %	1.0 %	1.5 %
F · M · L (²)	(2.0))//	(0.5)0/	(0,5)0/	(0.5)0/	(0.5)0/	0/	(2.5)%
Emerging Markets ⁽²⁾	(3.0)%	(0.5)%	(0.5)%	(0.5)%	(0.5)%	%	(2.5)%
Developed Markets	6.0 %	1.0 %	4.0 %	1.5 %	4.0 %	(0.5)%	2.5 %

Notes:

The impact of the previously disclosed professional skin care acquisitions on as reported volume was 1.0% for Total Company and 5.5% for North America.
Emerging Markets include Latin America, Asia (excluding Japan), Africa/Eurasia and Central Europe.